

Exam Questions COBIT-2019

COBIT 2019 Foundation

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NEW QUESTION 1

Which enterprise role ensures the board is kept informed of major decisions related to value delivery of I&T deployment in accordance with the enterprise strategy?

- A. Chief information officer
- B. Executive committee
- C. Chief executive officer

Answer: A

NEW QUESTION 2

Time-to-market is a market that is directly related to which of the following enterprise goals?

- A. Optimization of internal business process functionality
- B. Portfolio of competitive products and services
- C. Managed digital transformation programs

Answer: B

NEW QUESTION 3

The level achieved when all processes of a focus area achieve a particular capability level is referred to as:

- A. the rating level.
- B. the maturity level.
- C. the performance level.

Answer: B

NEW QUESTION 4

Which of the following COBIT organizational structure roles fulfills the practice and creates the intended outcome?

- A. Accountable (A)
- B. Responsible (R)
- C. Consulted (C)

Answer: B

NEW QUESTION 5

Within an organizational structure chart (RACI chart), which role drives a given task or process?

- A. Responsible (R) role
- B. Accountable (A) role
- C. Informed (I) role

Answer: B

NEW QUESTION 6

Which of the following comprises the “information flow” component of a governance system?

- A. People, skills and competencies
- B. Assignment of responsibility and accountability roles
- C. Process practices that include inputs and outputs

Answer: C

NEW QUESTION 7

What is the focus of an enterprise that has a cost leadership strategy design factor?

- A. Long-term cost optimization
- B. Medium-term cost equalization
- C. Short-term cost minimization

Answer: A

NEW QUESTION 8

Which of the following is MOST important to providing trust in operations, confidence in the achievement of enterprise objectives, and an adequate understanding of residual risk?

- A. A continuity of operations response plan
- B. A risk management framework
- C. A managed system of internal controls

Answer: C

NEW QUESTION 9

When assessing organizational structures, it is MOST helpful when subcriteria for each criterion are defined and linked to:

- A. job descriptions.
- B. capability levels.
- C. performance metrics.

Answer: B

NEW QUESTION 10

Which element of a business case BEST enables senior leadership to assess the future success of the IT governance program?

- A. Quantified benefits
- B. Qualitative perspective
- C. Investment justification

Answer: C

NEW QUESTION 10

Which of the following would be an appropriate metric to align with a goal of "Delivery of programs on time, on budget, and meeting requirements and quality standards"?

- A. Percent of stakeholders satisfied with program/project quality
- B. Percent of business staff satisfied that IT service delivery meets agreed service levels
- C. Level of user satisfaction with the quality and availability of I&T-related management information

Answer: A

NEW QUESTION 12

Which of the following components of a governance system are MOST likely to be underestimated as factors in the success of governance and management activities?

- A. Culture, ethics and behavior
- B. People, skills and competencies
- C. Principles, policies and frameworks

Answer: A

NEW QUESTION 15

An enterprise that specializes in software development is designing a new IT governance system as part of a transition from traditional waterfall to a more agile approach. Which step in the design phase would this transition impact the MOST?

- A. Compliance requirements
- B. Implementation method
- C. Sourcing model

Answer: B

NEW QUESTION 18

Which of the following components of governance and management objectives includes the expected capability level?

- A. Process activities
- B. Alignment goals
- C. Organization structure

Answer: A

Explanation:

Capability and maturity levels are assigned to all process activities, enabling clear definition of processes at different levels. This can be effective through a thorough assessment of the enterprise program and capabilities using performance management.

NEW QUESTION 22

Which of the following is a KEY principle of an enterprise governance system?

- A. It should focus on all technology and information processing, regardless of where processing takes place.
- B. It should focus only on technology and information processing that takes place within the IT function.
- C. It should focus only on technology and information processing that takes place in cost centers

Answer: A

Explanation:

A governance system should cover the enterprise end to end, focusing not only on the IT function but on all technology and information processing the enterprise puts in place to achieve its goals, regardless where the processing is located in the enterprise.

NEW QUESTION 27

Which of the following is a key component of a governance system?

- A. Performance metrics
- B. Processes
- C. Legal and regulatory requirements

Answer: B

NEW QUESTION 28

Within the principles for a governance system, the value generated from the use of I&T reflects:

- A. the ratio of costs versus achieved service levels.
- B. a balance among benefits, risk and resources.
- C. maximized financial benefits to the investment portfolio.

Answer: B

Explanation:

The governance system should also to generate value from the use of I&T. To create value, the enterprise must balance benefits, risk, and resources.

NEW QUESTION 30

The design factor associated with a highly regulated enterprise is likely to attribute MORE importance to which of the following?

- A. Managed strategy and operations
- B. Documented work products and policies
- C. Understanding of the business by IT professionals

Answer: B

NEW QUESTION 32

Which of the following MUST be done before an enterprise can determine performance measures for a process improvement initiative?

- A. Perform a process risk assessment
- B. Calculate return on investment (ROI)
- C. Conduct a capabilities assessment

Answer: A

NEW QUESTION 37

Which of the following is a CRITICAL requirement when the IT function is strategic and crucial to the success of the business?

- A. Documented IT policies and procedures
- B. High involvement of IT-related roles in organizational structures
- C. Highly capable security-related processes and ensured risk optimization

Answer: A

NEW QUESTION 41

Which of the following domains deals with the definition of IT solutions and their integration in business processes?

- A. Align, Plan and Organize (APO)
- B. Deliver, Service and Support (DSS)
- C. Build, Acquire and Implement (BAI)

Answer: C

NEW QUESTION 42

COBIT defines stakeholder value creation as which of the following?

- A. Realization of benefits at a controlled resource cost while controlling risk
- B. Realization of benefits at an optimal resource cost while optimizing risk
- C. Realization of benefits at a reduced resource cost while mitigating risk

Answer: C

NEW QUESTION 47

Which of the following is an element of governance?

- A. Building plans to align with the direction set by the governance body
- B. Monitoring activities designed to achieve enterprise objectives
- C. Evaluating stakeholder needs to determine enterprise objectives

Answer: A

Explanation:

Element 1: Set a clear purpose and stay focused on it.

NEW QUESTION 48

One year after IT governance is implemented, what KEY question should be asked and evaluated?

- A. Has the enterprise leveraged lessons learned?
- B. Has the enterprise reduced its risk exposure?
- C. Has the enterprise achieved expected benefits?

Answer: C

NEW QUESTION 51

After IT department goals have been aligned with enterprise goals, the NEXT step is to link the alignment goals with:

- A. governance and management objectives.
- B. governance and management practices.
- C. governance and management performance metrics.

Answer: A

NEW QUESTION 52

Which of the following is a guiding principle in the development of COBIT?

- A. COBIT aligns with other related and relevant I&T standards, frameworks and regulations
- B. COBIT includes relevant content from other related I&T standards, frameworks and regulations.
- C. COBIT serves as a comprehensive standalone framework that covers all relevant I&T-related activities.

Answer: A

NEW QUESTION 56

Which of the following BEST describes the “managed innovation” management objective of the COBIT core model?

- A. Optimize available IT capabilities to support the IT strategy and roadmap.
- B. Achieve competitive advantage, improve customer experience and improve operational effectiveness.
- C. Support the digital transformation strategy of the organization and deliver the desired value.

Answer: B

NEW QUESTION 59

Which of the following is based on generic components of a governance system but are tailored for a specific purpose or context within a focus area?

- A. Guiding principles
- B. Variant components
- C. Design factors

Answer: B

Explanation:

These components (of a governance system) can be either generic or “variants of generic.” Generic components are described in the COBIT Core Model and apply in principle to any situation (although they “generally need customization before being practically implemented.”) Whereas variants are based on the generic components but tailored for a specific purpose or context within a focus area.

NEW QUESTION 60

The enterprise goal of compliance with external laws and regulations is aligned to which balanced scorecard (BSC) dimension?

- A. Financial
- B. Growth
- C. Internal

Answer: A

Explanation:

Balanced Scorecard or BSC (read as B-S-C) dimensions. The BSC dimensions are: Financial

NEW QUESTION 65

Which COBIT domain of management objectives incorporates managed business process controls?

- A. Build, Acquire and Implement (BAI)
- B. Align, Plan and Organize (APO)
- C. Deliver, Service and Support (DSS)

Answer: C

NEW QUESTION 67

The value that I&T delivers should be:

- A. aligned directly with the values on which the business is focused.
- B. focused exclusively on I&T investments that generate financial benefits.
- C. restricted to maintaining and increasing value derived from existing I&T investments.

Answer: C

NEW QUESTION 72

The primary target audience for COBIT is:

- A. anyone responsible for the governance solution.
- B. assurance professionals responsible for evaluating and reporting on the existence of internal controls.
- C. business and IT management responsible for building and deploying I&T solutions.

Answer: C

Explanation:

The course is suitable for business managers, chief executives, IT/IS auditors, internal auditors, information security and IT practitioners, consultants and IT/IS managers requiring an insight into the enterprise governance of IT and who may also be requiring certification as a COBIT 5.

NEW QUESTION 75

How do the assigned capability levels in the COBIT core model facilitate the achievement of the different capability levels?

- A. By defining organizational structure with specific roles and responsibilities
- B. By setting performance metrics for enabler goals
- C. By providing clear definition of the processes and required activities

Answer: C

NEW QUESTION 80

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